

The main changes made to the Corporate Risk Register are listed below, along with any points of note:

- i. DCC001: *'The risk of a serious safeguarding error where the council has responsibility, resulting in serious injury or death'*. Sexual Exploitation is managed strategically at a regional level. Recent developments include the completion of the Corporate Safeguarding package, which is now ready for launch. This should have an impact on the risk score, which will be considered when the Risk Register is next reviewed. The CSSIW review relating to Protection of Vulnerable Adults is considered underneath this risk. There has been much progress on introducing measures to mitigate against this risk (including training and outlining a clear process) and further improvements are planned (e.g. relocating the team to enable improved communication, shared learning with Gwynedd colleagues). No change to score.
- ii. No change to DCC006: *'The risk that the economic and financial environment worsens beyond current expectations, leading to additional demand on services and reduced income'*. The 2017–18 budget process is now complete, and preparations are being made for the 2018–19 budget.
- iii. Remove DCC007: *'The risk that critical or confidential information is lost or disclosed'*. A significant number of risk reduction actions have been undertaken: the information security policy is in place and the e-learning package is in place and has been rolled out. It is proposed, therefore, that this risk can now be managed at service level.
- iv. DCC011: *'The risk of an ineffective response to a severe weather, contamination, or public health event'*. Resilience handbook now finalised, and Resilience Direct is now available online. DCC's Business Continuity Plan is now updated, and a test is imminent. New actions include Gold & Silver training for new representatives, and the appointment of Deputies for Chairs of response teams. Change score from D2 to E2.

- v. No change to DCC012: *'The risk of a significantly negative report(s) from external regulators'*.
- vi. DCC013: *'The risk of significant liabilities resulting from alternative models of service delivery'*. The action to identify current services that need to be monitored, assess the effectiveness of current monitoring and determine whether any further monitoring needs to be put in place is complete. Currently there is no cause for concern, therefore it's recommended that the Likelihood aspect of the Residual Risk score is lowered to E, giving a score of E2.
- vii. No change to DCC014: *'The risk of a health & safety incident resulting in serious injury or the loss of life'*.
- viii. No change to DCC016: *'The risk that the impact of welfare reforms is more significant than anticipated by the council'*. While this remains an area of uncertainty and, therefore, a risk for the Council, we have some confidence, based on monitoring impacts in pilot areas, that we are well prepared. The establishment of the Tackling Poverty Group gives us greater understanding and assurance in this area.
- ix. No change to DCC018: *'The risk that programme and project benefits are not fully realised'*. It is considered that there is scope to improve the way that benefit levels are anticipated and subsequently tracked and evaluated. The likelihood of the risk materialising is the same, but the impact has increased from a score of 3 to 2, reflecting potential scales of investment. New score is D2.
- x. No change to DCC021: *'The risk that effective partnerships and interfaces between BCU Health Board and Denbighshire County Council (DCC) do not develop, leading to significant misalignment between the strategic and operational direction of BCUHB and DCC'*.
- xi. DCC027: *'The risk that the decisions that are necessary to enable the delivery of a balanced budget are not taken or implemented quickly enough'*. With a new Council and a new Cabinet, we are less able to predict how decisive the new Councillors will be. To reflect this, the score has increased from E1 to D2.

- xii. Change to wording in DCC028: From '*The risk that the services we scale back...*' to '*The risk that the changes we introduce... have a greater positive or negative impact than we anticipated*', reflecting the fact that all changes have an impact; not just budget cuts. No change to the risk score.
- xiii. No change to DCC029: '*Risk of successful challenge that we are illegally depriving people of their liberty*'.
- xiv. DCC030: '*The risk that appropriate capacity and skills to sustain service and corporate performance is not available*'. A Training Needs Analysis for SLT and Middle Managers is now complete, with an emphasis on leadership now being led through the DCC Leadership Conferences. Attention will now turn to Team Managers and officers, and activity is being led by HR. No change in score.
- xv. No change to DCC031: '*The risk of fraud and corruption resulting in financial and reputational loss and possibly impacting on service delivery.*'
- xvi. Remove DCC032: '*The risk that the current uncertainty surrounding Local Government Reform (LGR) will lead to a greater focus on transition and therefore reduce the ambition of our plans.*' With no plans for LGR in the foreseeable future, this risk can be removed.
- xvii. No change DCC033: '*The risk that the cost of care is outstripping the Council's resource*'. The mitigating actions are not quick-to-deliver, so it will be some time before they will impact on the risk score.